

**MINUTES OF THE REGULAR MEETING  
OF THE BOARD OF COMMISSIONERS OF THE  
CHAMBERS COUNTY EMERGENCY SERVICES DISTRICT #1**

A regular meeting of the Board of Commissioners of the Chambers County Emergency Services District No. 1 (“District”) was called at 6:00 p.m. on the 9th day of September 2020, at the Winnie-Stowell Volunteer Fire Department (“WSVFD” or “Department”) located at 825 State Highway 124, Winnie, Texas 77665 pursuant to notice duly posted according to law.

This meeting was held in person and via videoconference as provided for in Texas Government Code 551.127 as modified by the May 12, 2020 Proclamation by Governor Abbott in which the Governor acted to maintain government transparency and continued government operations while reducing face-to-face contact for government open meetings. In addition, members of the public were able to participate and address the Commissioners during the videoconference meeting and a recording of the meeting was made and is available to the public.

The roll was called of the Commissioner, to-wit:

<b>Commissioners Member</b>	<b>Position</b>
Mr. David Murrell	President
Brad Crone	Vice-President
Chris Barrow	Treasurer
Troy Dow	Secretary
Kenneth Thibodeaux	Assistant Treasurer

All said members were present, thus constituting a quorum. In addition to the above-named Directors, the following persons were also present:

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<b>Attendee</b>	<b>Position</b>
Mr. Wayne Wilber	Administrator
Mrs. Jamie Cormier	Administrative Assistant
Mr. Hubert Oxford	Benckenstein & Oxford, LLP
Chief Brent Potier	Chief, WSFD
Mr. Brandon Lee	Firefighter Coordinator
Greg Hollaway	Paid Firefighter
Mr. Wade Thibodeaux	Hometown Press

President Murrell called the meeting to order at 6:05 p.m. and lead the meeting. First, he asked those present to recite the Pledge of Allegiance and Pledge to the State Flag of Texas. Next, he called for public comment. There being none, President Murrell asked the Commissioners to consider the action items on the agenda.

**Agenda Item No. 4 - To discuss approval of minutes for August 12, 2020 Regular Meeting.**

The President then requested that the Commissioners review the minutes of the August 12, 2020 Regular Meeting. After the Commissioners reviewed the minutes, the President asked if there were any corrections or additions.

After a review of the minutes, Commissioner Thibodeaux made a motion to approve the minutes of the August 12, 2020 Regular Minutes. Commissioner Crone seconded the motion, with the unanimous consent of all the Commissioners.

**Agenda Item No. 5 - Discuss and take-action on the Treasurer’s Report; accounts payable and amend the budget if necessary.**

Administrative Assistant Ms. Cormier reported that as of September 9, 2020, the District had \$13,733.00 in its checking account. Ms. Cormier then explained that since the meeting was early in month, the District’s sales tax proceeds will not be deposited until the following week but expects to learn from the Comptroller of Public Accounts on September 10, 2020 of the amount of incoming sales tax proceeds. According to consultants, staff expects the sales tax proceeds to be close

to \$40,000.00. With this in mind, Ms. Cormier reviewed the bills to be paid. Combined, the bills to be paid were \$23,576.34, including \$1,287.29 for EFTPS payments. (See **Exhibit “A”**). Once the bills were paid, and if no funds were transferred into the account, the District’s balance in its checking account, would be at (\$9,842.64). Therefore, Mr. Wilber suggested transferring \$15,000.00 from the District’s money market account to the its checking account to cover the invoices until the District’s tax revenues were received.

Regarding the District’s savings accounts, Ms. Cormier informed the Commissioners that as of September 9, 2020, there was \$577,799.69 in the District’s East Chambers money market account. This was an increase of \$15,064.81 from the previous meeting. Meanwhile, the balance in the Texas First Bank Money Market Account increased by \$36.42 to \$285,880.15. Lastly, staff reported that the balance in the Common Cents Credit union remained at \$245,080.56 because interest was paid quarterly. Overall, Ms. Cormier reported that after the Commissioners paid the invoices, the District’s total cash assets was going to be \$1,098,917.76. (See **Exhibit “A”**). Again, this is lower than the previous month but that is because no sales tax revenues have been received for the current month.

Next, Administrator Wilber presented the proposed final budget and budget amendments for 2019-2020. A summary of the final budget is as follows:

		2019-2019 Budget and Amendments				
		Actuals Through August 2020	Budget 2019-2020	Sept. 9, 2020 Amendments (Enter Amount ↑↓)	Final 2019-2020 Budget Linked	% Diff. bw Original and Amended Budget
Income	Total Income	\$639,409.97	\$529,780.00	\$150,749.19	\$680,529.19	28.46%
Expenses						
Operations/VFD	Total Operations Costs	\$207,710.86	\$205,245.00	\$15,590.75	\$220,635.78	7.50%
Administrative Expenses	Total Expenses	\$503,559.43	\$510,907.05	\$20,023.98	\$529,518.35	3.64%
	Net Revenue	\$135,850.54	\$18,872.95	\$130,725.21	\$151,010.84	700.14%

Mr. Wilber explained that the reason the final income amount was higher than budgeted was due to the payment received from the insurance company for Tropical Storm Imelda. He then went through the various proposed line items in the expenses and explained the reasoning for each requested amendment. Overall, the expenses were \$20,023.98 more than budgeted but this was primarily due to the cost to remodel the station following Tropical Storm Imelda.

The Commissioners thanked the staff for the financial report and then Commissioner Dow made a motion to: 1) approve the Treasurer's Report; 2) pay the outstanding invoices; 3) transfer \$15,000.00 to the District's checking account from the East Chambers money market account; and 4) approve the budget amendments as set forth by the District Administrator. (*See Exhibit "A"*). Commissioner Crone seconded the motion which was approved with the unanimous consent of all the Commissioners.

#### **Agenda Item No. 6 – Receive reports from the Administrator, Operations Manager, and Fire Chief.**

President Murrell then called on Mr. Wilber to give his Administrator report. Mr. Wilber referred the Commissioners to his Administrative report set forth in **Exhibit "B-1"** and then informed the Board of the following matters:

- E-21 carrier bearing on driveshaft had to be replaced along with the windshield that was cracked but the windshield was repaired at no cost to the District since it was covered by the insurance.
- B-21 has two strobe light out and new ones have been ordered. Furthermore, a driver sidestep bar is rusted out on B-21 and is going to be replaced.
- E-22's front right-side door handle not opening from inside. Pierce has an upgrade kit to fix the problem and the Administrator has asked Siddons Martin to ask Pearce to cover the repairs under its warranty.
- Chambers County will be going out for bids on station driveway in the next month.

Upon the completion of the Administrator's report, Captain Lee gave the Commissioners an operations report. (*See Exhibit "B-2"*). Captain Lee informed

the Commissioners that everything was still running smoothly, and he was making progress on the following tasks:

- The Traffic management policy for responder scene safety is still in review by the Fire Department.
- ESO software is up to date and there is no current issues.
- Action training is active and being utilized by the Department. The training schedule is offered to the Department and coincides with State Fire and Fire Marshall Association (training organizations that provides certifications for volunteer departments).
- Data entry has been shown to training officer for proper entry.

After Mr. Wilber and Captain Lee completed their report, President Murrell called on Chief Potier to give the August 2020 Chief's Report. (*See Exhibit "B-3"*). Chief Potier reported that in August 2020, the paid firefighters and volunteers responded to thirty-eight (38) calls and 276 calls for the year. Among the calls made in July 2020, twenty-two (22) were medical assist calls; five (5) structure fires; three (3) marsh fires; and six (6) calls were cancelled.

In addition, the Chief stated that year to date, the paid firefighters participated in thirty-eight percent (38%) of the calls and the Department's volunteers have participated in sixty-two (62%) of the calls. This number is increasing due to the increased number of volunteers.

Turning to the Department's financials, the Chief presented the District's Commissioners with the Department's financial position. (*See Exhibit "B-4"*). As of August 12, 2020, there remained \$10,808.38 in the Department's checking account.

**Agenda Item No. 7 - Discuss and take-action, if necessary, on adopting a budget for the District's 2020-2021 Fiscal Year.**

Mr. Wilber reported that in 2020-2021 the proposed budget is similar to the 2019-2020 final budget except that he does not anticipate insurance proceeds and expenses from flooding. (*See Exhibit "C"*). However, he does anticipate that the Department will receive \$53,800.00 in grant proceeds from the County. If they do

qualify the funds will be received by the Department in January 2021 and at that point, the Department will be responsible for paying for equipment and station attendants.

2020-2021 Budget							
			Final Budget 2019-2020 (Linked)	2020-2021 Proposed Budget	Difference from 2019-2020 & 2020-2021	Percentage Difference bw 2019-2020 & 2020- 2021 ↑↓	% of Budget ↑↓
<b>Income</b>							
		Total Income	\$680,529.19	\$556,070.24	(\$124,458.95)	-18.29%	100.0%
<b>Expenses</b>							
<b>Operations/VFD</b>							
		Total Operations Costs	\$221,140.78	\$215,165.00	(\$16,660.78)	-2.70%	40.6%
<b>Administrative Expenses</b>							
		Total Administrative Costs	\$317,764.52	\$314,901.95	\$4,137.43	-0.90%	59.4%
		Total Expenses	\$538,905.30	\$530,066.95	(\$8,838.35)	-1.64%	100.0%
		Net Revenue	\$141,623.89	\$26,003.29	(\$115,620.60)	-81.64%	

After a review of the proposed 2020-2021 Budget, Commissioner Thibodeaux made a motion to approve the proposed budget as presented and set forth in **Exhibit “C”**. Commissioner Dow seconded the motion, with the unanimous consent of all the Commissioners.

**Agenda Item No. 8 - Discuss and take-action, if necessary, on purchasing fire or EMS equipment and/or supplies as well as any proposed repairs, maintenance and/or testing.**

Mr. Wilber reported that he had no request and nothing additional to report. Therefore, no action was taken on this agenda item.

**Agenda Item No. 9 - Discuss and take-action, if necessary, on aiding the Department to timely file an application with Chambers County, Texas for the Volunteer Fire Department grant funds and to establish a process to ensure compliance with the grant criteria.**

Administrator Wilber informed the Board that the County Emergency Services will be sending out packets for its annual grants to the Volunteer Department at the end of September 2020. The applications will be due in December 2020. It is anticipated that the amount of the award to the Departments will be at least \$53,800.00. Administrator Wilber discussed the requirements to receive the grants and was happy to report that since last year, the Department has obtained all the information necessary to submit a completed application. Attorney Oxford suggested that at the next meeting, the Board discuss safeguards to ensure the funds are expended as required by the Grant. Since this agenda item was for informational purposes only, no action was taken.

There being no further business, President Murrell informed the Commissioners that the next meeting would take place on October 16, 2020 at 6:00 p.m. He then called for a motion to adjourn the meeting at 6:55 p.m. Commissioner Barrow then made motion to adjourn. This motion was seconded by Commissioner Dow with the unanimous consent of all the Commissioners present.

\_\_\_\_\_  
David Murrell, President

Date: \_\_\_\_\_

# EXHIBIT “A”



FINANCIAL REPORT

<b>Beginning Bank Balance</b>	8/1/2020		<b>\$18,254.71</b>
<b>Credits/Transfers</b>			
	8/14/2020	Comptroller	50,437.82
	8/17/2020	Transfer from Checking to Money Market	-15,000.00
<b>Total Credits</b>			<b>\$35,437.82</b>
			<b>\$53,692.53</b>
<b>Debits</b>			
3653	Barnar, Kaleb	ESD Contracted Services	625.87
3683	Wayne Wilber	Administrator	2,915.55
3682	Jamie Cormier	Administrative Assistant	2,253.64
3684	Barnar, Kaleb	ESD Contracted Services	763.73
3685	Behnken, Matthew	ESD Contracted Services	476.00
3692	Franklin, Darrell	ESD Contracted Services	320.00
3694	Hatcher, Justin	ESD Contracted Services	448.00
3696	Hollaway, Greg	ESD Contracted Services	640.00
3699	Land, Richard	ESD Contracted Services	640.00
3700	Luke, Gabe	ESD Contracted Services	652.00
3704	Peterson, Sean	ESD Contracted Services	800.00
3705	Russell, Ty	ESD Contracted Services	808.00
3720	Lee, Brandon	Building Maintenance	21.64
3686	CenterPoint Energy	Utilities - Natural Gas	42.93
3687	Delta Industrial Service & Supply	Equipment Purchases/Equipment Repair	4,562.58
3688	Emergency Training Enterprises	Scheduling Coordinator	800.00
3689	Entergy	Utilities:Electric	391.84
3690	Farm & Home	Building Maintenance	48.23
3691	FirstNet/AT&T Mobility	Cable/Internet/Telephone	38.25
3693	Gulf Coast Automotive	Building Maintenance	40.49
3718	Gulfway Lumber	Building Maintenance	256.24
3695	Heinz, Joshua	Professional Fees: Retainer	350.00
3697	Hometown Press	Uniforms	205.60
3698	ISI Commercial	Building Maintenance	413.81
3701	MES	Equipment Repairs & Service	205.00
3702	Midtex Oil	Fuel	1,350.38
3703	Oxford IV, Hubert	Professional Fees: Retainer	350.00
3706	SAFE-D	Dues	550.00
3707	Siddons-Martin	Repair & Service T21	1,794.66
3708	Time Warner Cable/Spectrum	Cable/Internet/Telephone	337.35
3719	Vaughn's Air Conditioning	Building Maintenance	249.50
3709	VFIS	Fleet and Commercial Insurance	4,485.00
3716	VFIS	WSVFD Ins. Accident & Sickness	2,791.00
3710	Vintage Locksmith	Building Maintenance	540.00
3711	Visa	Credit Card: Wilber	1,937.12
3712	Waste Management	Waste Management	84.46
3713	Wilber Tax Services, LLC	Professional Accounting Fees	175.00
3714	Wilber, Wayne	Cell Phone	100.00
3717	WSVFD	Scholarships	2,000.00
3715	WSVFD	Contracted Services:Payroll	2,533.81
		Contracted Services:Accounting (Payroll)	50.00
		Contracted Services:Accounting (Q2 941 Filing)	50.00
		Contracted Services:Taxes	480.38
-----	EFTPS	EFTPS	1,365.77
<b>Total Debits</b>			<b>\$39,943.83</b>
			<b>\$13,748.70</b>
<b>Fees</b>			
	8/31/2020	Maintenance Fee	\$15.00
<b>Ending Bank Statement Balance</b>			<b>\$13,733.70</b>
<b>Checks Pending</b>			
<b>Total Pending</b>			<b>\$0.00</b>
<b>Total Check Register</b>	8/31/2020		<b>\$13,733.70</b>

FINANCIAL REPORT

Bank Balance		9/1/2020		\$13,733.70
<b>Credits/Debits made Not on Bank Statement</b>				
				<b>\$0.00</b>
<b>Bank Balance as of 09/09/2020</b>				<b>\$13,733.70</b>
	9/14/2020	Comptroller	AMT. UNAVAIL.	
<b>Total Credits/Debits not on Bank Statement</b>				<b>\$0.00</b>
				<b>\$13,733.70</b>
<b>Bills Owed</b>				
3722	Wayne Wilber	Administrator	2,918.85	
3721	Jamie Cormier	Administrative Assistant	2,021.42	<b>\$4,940.27</b>
3723	Barner, Kaleb	ESD Contracted Services	410.67	
3724	Behnken, Matthew	ESD Contracted Services	320.00	
3726	Davis, Ehren	ESD Contracted Services	156.00	
3734	Hatcher, Justin	ESD Contracted Services	296.00	
3737	Hollaway, Greg	ESD Contracted Services	784.00	
3738	Land, Richard	ESD Contracted Services	480.00	
3739	Lee, Brandon	ESD Contracted Services	152.00	
3740	Luke, Gabe	ESD Contracted Services	750.67	
3742	Peterson, Sean	ESD Contracted Services	480.00	
3743	Russell, Ty	ESD Contracted Services	628.00	<b>\$4,457.34</b>
3753	Action Training	Training	1,680.00	
3725	CenterPoint Energy	Utilities - Natural Gas	42.37	
3727	Delta Industrial Service & Supply	Equipment Purchases/Equipment Repair	80.00	
3728	Emergency Training Enterprises	Scheduling Coordinator	800.00	
3729	Entergy	Utilities:Electric	360.23	
3730	FirstNet/AT&T Mobility	Cable/Internet/Telephone	38.25	
3731	Garry Bratton	Building Maintenance	860.00	
3732	Gulf Coast Automotive	Eq. Repairs & Service	40.49	
3733	Gulfway Lumber	Building Maintenance	13.49	
3735	Hayden & Co.	Equipment Fire Rescue Supplies	350.04	
3736	Heinz, Joshua	Professional Fees: Retainer	350.00	
3741	Oxford IV, Hubert	Professional Fees: Retainer	350.00	
3744	Siddons Martin	Repairs & Service Engine 21	2,111.00	
3745	Stratton's	Repairs & Service Engine 21	23.25	
3746	TDCJ	Eq. Fire Rescue Supplies/Building Maint.	190.00	
3747	Texas Mutual	Insurance: Worker's Comp VFD	1,189.00	
3748	Time Warner Cable/Spectrum	Cable/Internet/Telephone	340.56	
3749	Visa	Credit Card: Potier	12.89	
3749	Visa	Credit Card: Wilber	460.98	
3750	Waste Management	Waste Management	96.30	
3751	Wilber, Wayne	Cell Phone	100.00	
3752	WSVFD	Contracted Services:Payroll	2,654.41	
		Contracted Services:Accounting (Payroll)	50.00	
		Contracted Services:Accounting (2018 Fed Tax Return)	150.00	
		Contracted Services:Taxes	548.18	<b>\$3,402.59</b>
<b>Total Bills</b>	9/9/2020	<b>Total Bills Owed</b>		<b>\$22,289.05</b>
	9/9/2020	<b>Remaining funds in Checking Account</b>		<b>-\$8,555.35</b>
	9/11/2020	EFTPS		<b>-1,287.29</b>
	<b>9/11/2020</b>	<b>Funds remaining in ECCB Checking</b>		<b>-\$9,842.64</b>

FINANCIAL REPORT

<b>East Chambers Money Market</b>		
8/1/2020	Beginning Balance	\$562,734.88
8/17/2020	Transfer from Checking to MM	\$15,000.00
8/18/2020	Interest Earned (.15%)	\$64.81
9/9/2020	Currently in East Chambers Money Market	\$577,799.69

<b>Texas First Bank Money Market</b>		
8/1/2020	Beginning Balance	\$285,843.73
8/31/2020	Interest Earned (.15%)	\$36.42
9/9/2020	Currently in Texas First Bank Money Market	\$285,880.15

<b>Common Cents Credit Union</b>		
9/1/2020	Beginning Balance	\$245,075.66
9/1/2020	Regular Share Account	\$5.00
9/9/2020	Currently in Common Cents Credit Union	\$245,080.56

<b>Current Cash Assets</b>		
9/9/2020	Checking	\$18,733.70
9/9/2020	East Chambers Money Market	\$577,799.69
9/9/2020	Texas First Bank Money Market	\$285,880.15
9/9/2020	Common Cents Credit Union	\$245,080.56
9/14/2020	Texas Comptroller	AMT. UNAVAIL.
9/9/2020	Bills Owed	-\$22,289.05
9/11/2020	EFTPS	-\$1,287.29
9/14/2020	<b>Total Cash Assets</b>	<b>\$1,098,917.76</b>

<b>Loans</b>		
	Payoff Year	Annual Payment
Engine 21/Tanker 21 Loan	2021	\$82,958.88
Super Pumper/Tanker Loan	2028	\$68,794.20
		\$151,753.08

TO THE BEST OF MY KNOWLEDGE, THESE FIGURES ARE CORRECT AND IN COMPLIANCE WITH THE DISTRICT'S INVESTMENT POLICY.

  
 David Murrell, President

9/9/20  
 Date

  
 Chris Barrow, Treasurer

9/9/20  
 Date

### 11 CHAMBERS CO ESD #1

#### Aged Payables

As of Sep 30, 2020

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

Vendor ID Vendor Contact Telephone 1	Invoice/CM #	0 - 30	31 - 60	61 - 90	Over 90 days	Amount Due
Action Training Action Training Tara Forrest (800) 755-1440 X4291	8377	1,680.00				1,680.00
<b>Action Training Action Training</b>		<b>1,680.00</b>				<b>1,680.00</b>
Barner, Kaleb Kaleb Barner	202009	410.67				410.67
<b>Barner, Kaleb Kaleb Barner</b>		<b>410.67</b>				<b>410.67</b>
Behnken, Matthew Matthew Behnken	202009	320.00				320.00
<b>Behnken, Matthew Matthew Behnken</b>		<b>320.00</b>				<b>320.00</b>
CenterPoint CenterPoint Energy	202009	42.37				42.37
<b>CenterPoint CenterPoint Energy</b>		<b>42.37</b>				<b>42.37</b>
Davis, Ehren Ehren Davis	202009	156.00				156.00
<b>Davis, Ehren Ehren Davis</b>		<b>156.00</b>				<b>156.00</b>
Delta Industrial Delta Industrial Service a	202009	80.00				80.00
<b>Delta Industrial Delta Industrial Service</b>		<b>80.00</b>				<b>80.00</b>

**11 CHAMBERS CO ESD #1  
Aged Payables  
As of Sep 30, 2020**

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

<b>Vendor ID Vendor Contact Telephone 1</b>	<b>Invoice/CM #</b>	<b>0 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>Over 90 days</b>	<b>Amount Due</b>
Emergency Training Emergency Training Ente Brandon Lee	202009	800.00				800.00
<b>Emergency Training Emergency Training Ent</b>		<b>800.00</b>				<b>800.00</b>
Entergy Entergy	202009	360.23				360.23
<b>Entergy Entergy</b>		<b>360.23</b>				<b>360.23</b>
FirstNet FirstNet/AT&T Mobility 800-574-7000	202009	38.25				38.25
<b>FirstNet FirstNet/AT&amp;T Mobility</b>		<b>38.25</b>				<b>38.25</b>
Garry Bratten Garry Bratten	202009	860.00				860.00
<b>Garry Bratten Garry Bratten</b>		<b>860.00</b>				<b>860.00</b>
GULF COAST AUTO GULF COAST AUTOMO 409-296-2051	202009	40.49				40.49
<b>GULF COAST AUTO GULF COAST AUTOMO</b>		<b>40.49</b>				<b>40.49</b>
GULFWAY LUMBER GULFWAY LUMBER	202009	13.49				13.49

**11 CHAMBERS CO ESD #1**  
**Aged Payables**  
**As of Sep 30, 2020**

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

Vendor ID Vendor Contact Telephone 1	Invoice/CM #	0 - 30	31 - 60	61 - 90	Over 90 days	Amount Due
409-296-2141						
<b>GULFWAY LUMBER</b> <b>GULFWAY LUMBER</b>		<b>13.49</b>				<b>13.49</b>
Hatcher, Justin Hatcher, Justin	202009	296.00				296.00
<b>Hatcher, Justin</b> <b>Hatcher, Justin</b>		<b>296.00</b>				<b>296.00</b>
Hayden and Co Hayden and Company	20557	350.04				350.04
<b>Hayden and Co</b> <b>Hayden and Company</b>		<b>350.04</b>				<b>350.04</b>
HEINZ JOSHUA JOSHUA HEINZ	202009	350.00				350.00
409-833-9182						
<b>HEINZ JOSHUA</b> <b>JOSHUA HEINZ</b>		<b>350.00</b>				<b>350.00</b>
Hollaway, Greg Greg Hollaway	202009	784.00				784.00
<b>Hollaway, Greg</b> <b>Greg Hollaway</b>		<b>784.00</b>				<b>784.00</b>
Land, Richard Land, Richard	202009	480.00				480.00
<b>Land, Richard</b> <b>Land, Richard</b>		<b>480.00</b>				<b>480.00</b>

**11 CHAMBERS CO ESD #1**

**Aged Payables**

**As of Sep 30, 2020**

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

<b>Vendor ID Vendor Contact Telephone 1</b>	<b>Invoice/CM #</b>	<b>0 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>Over 90 days</b>	<b>Amount Due</b>
Lee, Brandon Brandon Lee	202009	152.00				152.00
<b>Lee, Brandon Brandon Lee</b>		<b>152.00</b>				<b>152.00</b>
Luke, Gabe Luke, Gabriel	202009	750.67				750.67
<b>Luke, Gabe Luke, Gabriel</b>		<b>750.67</b>				<b>750.67</b>
OXFORD HUBURT HUBERT OXFORD  409-951-4721	202009	350.00				350.00
<b>OXFORD HUBURT HUBERT OXFORD</b>		<b>350.00</b>				<b>350.00</b>
Peterson, Sean Peterson, Sean	202009	480.00				480.00
<b>Peterson, Sean Peterson, Sean</b>		<b>480.00</b>				<b>480.00</b>
Russell, Ty Russell, Ty	202009	628.00				628.00
<b>Russell, Ty Russell, Ty</b>		<b>628.00</b>				<b>628.00</b>
SIDDONS-MARTIN SIDDONS-MARTIN EME  281-442-6806	22403034A/224	2,111.00				2,111.00
<b>SIDDONS-MARTIN</b>		<b>2,111.00</b>				<b>2,111.00</b>

**11 CHAMBERS CO ESD #1**

**Aged Payables**

**As of Sep 30, 2020**

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

Vendor ID Vendor Contact Telephone 1	Invoice/CM #	0 - 30	31 - 60	61 - 90	Over 90 days	Amount Due
<b>SIDDONS-MARTIN EME</b>						
STRATTONS STRATTONS 409-296-4721	202009	23.25				23.25
<b>STRATTONS STRATTONS</b>		<b>23.25</b>				<b>23.25</b>
TCI TDCJ Cashier	202009	190.00				190.00
<b>TCI TDCJ Cashier</b>		<b>190.00</b>				<b>190.00</b>
TEXAS MUTUAL TEXAS MUTUAL INSUR CHERYL 800-859-5995	202009	1,189.00				1,189.00
<b>TEXAS MUTUAL TEXAS MUTUAL INSUR</b>		<b>1,189.00</b>				<b>1,189.00</b>
Time Warner Cable Time Warner Cable	202009	340.56				340.56
<b>Time Warner Cable Time Warner Cable</b>		<b>340.56</b>				<b>340.56</b>
Visa Visa	202009 202009 Potier	460.98 12.89				460.98 12.89
<b>Visa Visa</b>		<b>473.87</b>				<b>473.87</b>
WASTE MANAGMENT WASTE MANAGEMENT	560098921557	96.30				96.30



**11 CHAMBERS CO ESD #1**  
**Aged Payables**  
**As of Sep 30, 2020**

Filter Criteria includes: 1) Includes Drop Shipments. Report order is by ID. Report is printed in Detail Format.

Vendor ID Vendor Contact Telephone 1	Invoice/CM #	0 - 30	31 - 60	61 - 90	Over 90 days	Amount Due
409-239-2775						
<b>WASTE MANAGMENT WASTE MANAGEMENT</b>		<b>96.30</b>				<b>96.30</b>
Wilber, Wayne Wayne Wilber	202009	100.00				100.00
<b>Wilber, Wayne Wayne Wilber</b>		<b>100.00</b>				<b>100.00</b>
WSVFD WS VFD	202009	3,402.59				3,402.59
409296-4133						
<b>WSVFD WS VFD</b>		<b>3,402.59</b>				<b>3,402.59</b>
<b>Report Total</b>		<b>17,348.78</b>				<b>17,348.78</b>

**11 CHAMBERS CO ESD #1  
Account Reconciliation  
As of Sep 30, 2020  
1010 - CHECKING**

**Bank Statement Date: September 30, 2020**

Filter Criteria includes: Report is printed in Detail Format.

Beginning GL Balance		13,733.70
Add: Cash Receipts		
Less: Cash Disbursements		
Add (Less) Other		
Ending GL Balance		<u>13,733.70</u>
Ending Bank Balance		
Add back deposits in transit	<u>                    </u>	
Total deposits in transit		
(Less) outstanding checks	<u>                    </u>	
Total outstanding checks		
Add (Less) Other	<u>                    </u>	
Total other		
Unreconciled difference		<u>13,733.70</u>
Ending GL Balance		<u><u>13,733.70</u></u>

**11 CHAMBERS CO ESD #1**  
**Account Register**  
**For the Period From Aug 1, 2020 to Aug 31, 2020**  
**1010 - CHECKING**

Filter Criteria includes: Report order is by Date.

Date	Trans No	Type	Trans Desc	Deposit Amt	Withdrawal Amt	Balance
			Beginning Balance			17,628.84
8/12/20		Deposit	COMPROLLER OF PU	50,437.82		68,066.66
8/12/20	3682	Withdraw	Jamie Cormier		2,253.64	65,813.02
8/12/20	3683	Withdraw	WAYNE L. WILBER		2,915.55	62,897.47
8/12/20	3684	Withdraw	Kaleb Barner		763.73	62,133.74
8/12/20	3685	Withdraw	Matthew Behnken		476.00	61,657.74
8/12/20	3686	Withdraw	CenterPoint Energy		42.93	61,614.81
8/12/20	3687	Withdraw	Delta Industrial Service a		4,562.58	57,052.23
8/12/20	3688	Withdraw	Emergency Training Ent		800.00	56,252.23
8/12/20	3689	Withdraw	Entergy		391.84	55,860.39
8/12/20	3690	Withdraw	FARM & HOME		48.23	55,812.16
8/12/20	3691	Withdraw	FirstNet/AT&T Mobility		38.25	55,773.91
8/12/20	3692	Withdraw	Darrell Franklin		320.00	55,453.91
8/12/20	3693	Withdraw	GULF COAST AUTOMO		40.49	55,413.42
8/12/20	3694	Withdraw	Hatcher, Justin		448.00	54,965.42
8/12/20	3695	Withdraw	JOSHUA HEINZ		350.00	54,615.42
8/12/20	3696	Withdraw	Greg Hollaway		640.00	53,975.42
8/12/20	3697	Withdraw	HOMETOWN PRESS		205.60	53,769.82
8/12/20	3698	Withdraw	ISI Commercial Refrigera		413.81	53,356.01
8/12/20	3699	Withdraw	Land, Richard		640.00	52,716.01
8/12/20	3700	Withdraw	Luke, Gabriel		652.00	52,064.01
8/12/20	3701	Withdraw	Municipal Emergency Se		205.00	51,859.01
8/12/20	3702	Withdraw	MIDTEX OIL		1,350.38	50,508.63
8/12/20	3703	Withdraw	HUBERT OXFORD		350.00	50,158.63
8/12/20	3704	Withdraw	Peterson, Sean		800.00	49,358.63
8/12/20	3705	Withdraw	Russell, Ty		808.00	48,550.63
8/12/20	3706	Withdraw	Safe-D		550.00	48,000.63
8/12/20	3707	Withdraw	SIDDONS-MARTIN EME		1,794.66	46,205.97
8/12/20	3708	Withdraw	Time Warner Cable		337.35	45,868.62
8/12/20	3709	Withdraw	VFIS		4,485.00	41,383.62
8/12/20	3710	Withdraw	Vintage Locksmith		540.00	40,843.62
8/12/20	3711	Withdraw	Visa		1,937.12	38,906.50
8/12/20	3712	Withdraw	WASTE MANAGEMENT		84.46	38,822.04
8/12/20	3713	Withdraw	Wilber Tax Services		175.00	38,647.04
8/12/20	3714	Withdraw	Wayne Wilber		100.00	38,547.04
8/12/20	3715	Withdraw	WS VFD		3,114.19	35,432.85
8/12/20	3716	Withdraw	VFIS		2,791.00	32,641.85
8/12/20	3717	Withdraw	WS VFD		2,000.00	30,641.85
8/12/20	3718	Withdraw	GULFWAY LUMBER		256.24	30,385.61
8/12/20	3719	Withdraw	Vaughn's Air Conditionin		249.50	30,136.11
8/12/20	3720	Withdraw	Brandon Lee		21.64	30,114.47
8/14/20		Withdraw	EFTPS		1,365.77	28,748.70
8/14/20		Withdraw	transfer		15,000.00	13,748.70
8/31/20	08/31/20	Other	Service Charge		15.00	13,733.70
			<b>Total</b>	<b>50,437.82</b>	<b>54,332.96</b>	

**11 CHAMBERS CO ESD #1**  
**Account Reconciliation**  
**As of Aug 31, 2020**  
**1011 - CHECKING TEXAS FIRST BANK**  
**Bank Statement Date: August 31, 2020**

Filter Criteria includes: Report is printed in Detail Format.

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Beginning GL Balance	285,843.73
Add: Cash Receipts	
Less: Cash Disbursements	
Add (Less) Other	36.42
Ending GL Balance	285,880.15
Ending Bank Balance	285,880.15
Add back deposits in transit	_____
Total deposits in transit	
(Less) outstanding checks	_____
Total outstanding checks	
Add (Less) Other	_____
Total other	
Unreconciled difference	0.00
Ending GL Balance	285,880.15

**11 CHAMBERS CO ESD #1**  
**Account Register**  
**For the Period From Aug 1, 2020 to Aug 31, 2020**  
**1011 - CHECKING TEXAS FIRST BANK**

Filter Criteria includes: Report order is by Date.

Date	Trans No	Type	Trans Desc	Deposit Amt	Withdrawal Amt	Balance
8/31/20	08/31/20	Other	Beginning Balance			285,843.73
			Interest Income	36.42		285,880.15
			<b>Total</b>	<b>36.42</b>		

**11 CHAMBERS CO ESD #1**  
**Account Reconciliation**  
**As of Aug 31, 2020**  
**1020 - MONEY MARKET SAVINGS**  
**Bank Statement Date: August 31, 2020**

Filter Criteria includes: Report is printed in Detail Format.

Beginning GL Balance	562,734.88
Add: Cash Receipts	15,000.00
Less: Cash Disbursements	
Add (Less) Other	64.81
Ending GL Balance	<u>577,799.69</u>
Ending Bank Balance	577,799.69
Add back deposits in transit	_____
Total deposits in transit	
(Less) outstanding checks	_____
Total outstanding checks	
Add (Less) Other	_____
Total other	
Unreconciled difference	<u>0.00</u>
Ending GL Balance	<u><u>577,799.69</u></u>

**11 CHAMBERS CO ESD #1**  
**Account Register**  
**For the Period From Aug 1, 2020 to Aug 31, 2020**  
**1020 - MONEY MARKET SAVINGS**

Filter Criteria includes: Report order is by Date.

Date	Trans No	Type	Trans Desc	Deposit Amt	Withdrawal Amt	Balance
			Beginning Balance			562,734.88
8/14/20		Deposit	CASH TRANSFERS	15,000.00		577,734.88
8/18/20	08/18/20	Other	Interest Income	64.81		577,799.69
			<b>Total</b>	<b>15,064.81</b>		

2,115,620.77  
Balance Sheet  
September 30, 2020

ASSETS

Current Assets		
CHECKING	\$ (10,347.32)	
CHECKING TEXAS FIRST BANK	285,880.15	
MONEY MARKET SAVINGS	577,799.69	
Common Cents CU	245,080.56	
ACCOUNTS RECEIVABLE	(5,924.75)	
SALES TAX RECEIVABLE	70,819.07	
	<hr/>	
Total Current Assets		1,163,307.40
Property and Equipment		
EQUIPMENT	194,424.56	
VEHICLES	812,332.20	
LEASEHOLD IMPROVEMENTS	8,980.00	
Buildings & Improvements	166,000.00	
Land	66,000.00	
ACCUMULATED DEPRECIATION	(295,423.39)	
	<hr/>	
Total Property and Equipment		952,313.37
Other Assets		
	<hr/>	
Total Other Assets		0.00
		<hr/>
Total Assets	\$	<u>2,115,620.77</u>

LIABILITIES AND CAPITAL

Current Liabilities		
ACCOUNTS PAYABLE	\$ 5,153.46	
DUE TO/FROM WSVFD	(774.55)	
PAYROLL TAXES PAYABLE	74,406.68	
ACCURED INTEREST	28,062.13	
	<hr/>	
Total Current Liabilities		106,847.72
Long-Term Liabilities		
NOTE PAYABLE OSH KOSH	476,025.83	
	<hr/>	
Total Long-Term Liabilities		476,025.83
		<hr/>
Total Liabilities		582,873.55
Capital		
RETAINED EARNINGS	1,340,296.17	
NET ASSETS - INVESTED	79,745.51	
Net Income	112,705.54	
	<hr/>	
Total Capital		1,532,747.22
		<hr/>
Total Liabilities & Capital	\$	<u>2,115,620.77</u>



11 CHAMBERS CO ESD #1  
Income Statement  
Compared with Budget  
For the Twelve Months Ending September 30, 2020

	Current Month Actual	Current Month Budget	Year to Date Actual	Year to Date Budget
<b>Revenues</b>				
SALES TAX INCOME	\$ 521,379.09	\$ 523,000.00	\$ 521,379.09	\$ 523,000.00
PROPERTY TAX INCOME	32.77	10.00	32.77	10.00
COST SHARE ASSISTANCE	2,038.64	1,120.00	2,038.64	1,120.00
OTHER INCOME	109,470.24	0.00	109,470.24	0.00
INTEREST INCOME	4,728.92	4,850.00	4,728.92	4,850.00
DIVIDEND INCOME	1,861.54	800.00	1,861.54	800.00
<b>Total Revenues</b>	<b>639,511.20</b>	<b>529,780.00</b>	<b>639,511.20</b>	<b>529,780.00</b>
<b>Cost of Sales</b>				
<b>Total Cost of Sales</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Gross Profit</b>	<b>639,511.20</b>	<b>529,780.00</b>	<b>639,511.20</b>	<b>529,780.00</b>
<b>Expenses</b>				
REPAIRS & SERVICE - BRUSH 21	2,279.09	600.00	2,279.09	600.00
REPAIRS & SERVICE - COMMAND	1,577.29	200.00	1,577.29	200.00
REPAIRS & SERVICE - UTILITY 21	155.99	300.00	155.99	300.00
REPAIRS & SERVICE - ENGINE 21	8,321.85	7,000.00	8,321.85	7,000.00
REPAIRS & SERVICE - TANKER 21	8,577.64	4,500.00	8,577.64	4,500.00
REPAIRS & SERVICE - ADMIN21	274.97	200.00	274.97	200.00
REPAIRS & SERVICE - E22 S/P	3,335.68	3,000.00	3,335.68	3,000.00
WASTE MANAGEMENT	884.10	1,500.00	884.10	1,500.00
BUILDING IMPROVEMENTS	6,256.00	0.00	6,256.00	0.00
BUILDING MAINTENANCE	36,200.22	5,000.00	36,200.22	5,000.00
DUES - SFFMA	450.00	700.00	450.00	700.00
DUES - WACC	0.00	75.00	0.00	75.00
EQUIPMENT PURCHASES	9,049.52	25,000.00	9,049.52	25,000.00
EQUIP - REPAIRS/SERVICE	5,269.83	4,500.00	5,269.83	4,500.00
FLEET - DIESEL TREATMENT	122.16	170.00	122.16	170.00
FLEET - DIESEL	2,913.24	4,600.00	2,913.24	4,600.00
FLEET - GASOLINE	2,851.93	4,500.00	2,851.93	4,500.00
FLEET - INSURANCE	11,599.00	11,850.00	11,599.00	11,850.00
FLEET - MISC	50.00	115.00	50.00	115.00
LOAN - E21/T21 - INTEREST	9,591.87	9,591.87	9,591.87	9,591.87
EQUIP - FIRE RESCUE SUPPLIES	843.85	1,000.00	843.85	1,000.00
FLEET - CLEANING SUPPLIES	163.29	350.00	163.29	350.00
LOAN - E21/T21 - PRINCIPLE	73,367.01	73,367.01	73,367.01	73,367.01
LOAN - E22 S/P - PRINCIPLE	53,317.38	53,359.21	53,317.38	53,359.21
LOAN - E22 S/P - INTEREST	15,476.82	15,488.96	15,476.82	15,488.96
INSURANCE - VFD ACCID&SICKNE	2,791.00	3,000.00	2,791.00	3,000.00
INSURANCE - VFD COMMERCIAL	5,863.00	5,900.00	5,863.00	5,900.00
INSURANCE - VFD WORKERS COM	1,189.00	1,100.00	1,189.00	1,100.00
DINING	87.68	400.00	87.68	400.00
FREIGHT	77.05	500.00	77.05	500.00
OFFICE SUPPLIES	6,783.75	1,000.00	6,783.75	1,000.00
REHAB/REFRESHMENTS	297.51	330.00	297.51	330.00
REPORTING SOFTWARE	1,550.00	1,770.00	1,550.00	1,770.00
TRAINING	3,861.00	3,800.00	3,861.00	3,800.00
TRAVEL/LODGING	752.10	1,000.00	752.10	1,000.00
UNIFORMS	443.10	500.00	443.10	500.00
FLEET - ENVIRONMENTAL FEE	40.46	45.00	40.46	45.00
SPECIAL EVENTS	0.00	500.00	0.00	500.00
WSVFD - CONTRACTED SERVICES	24,202.21	33,500.00	24,202.21	33,500.00
ESD - CONTRACTED SERVICES	64,436.54	68,800.00	64,436.54	68,800.00
WSVFD - PAYROLL TAXES	5,168.58	7,000.00	5,168.58	7,000.00
STAFF ADMINISTRATOR	40,000.00	40,000.00	40,000.00	40,000.00

For Management Purposes Only

11 CHAMBERS CO ESD #1  
Income Statement  
Compared with Budget  
For the Twelve Months Ending September 30, 2020

	Current Month Actual	Current Month Budget	Year to Date Actual	Year to Date Budget
STAFF ADMINISTRATIVE ASSISTANT	31,080.25	31,000.00	31,080.25	31,000.00
UTILITIES - ELECTRIC	4,044.55	3,600.00	4,044.55	3,600.00
UTILITIES - NATURAL GAS	519.75	525.00	519.75	525.00
UTILITIES - TIME WARNER	4,156.63	3,750.00	4,156.63	3,750.00
UTILITIES - CELL	1,200.00	1,200.00	1,200.00	1,200.00
SCHEDULING COORDINATOR	7,150.00	5,400.00	7,150.00	5,400.00
PAYROLL TAX EXPENSE	20,584.26	21,900.00	20,584.26	21,900.00
PROF FEES ACCOUNTING	1,886.95	2,100.00	1,886.95	2,100.00
WSVFD - ACCOUNTING FEES	1,100.00	1,000.00	1,100.00	1,000.00
FEES - COMPTROLLER	7,833.32	10,750.00	7,833.32	10,750.00
BANK FEES	198.57	180.00	198.57	180.00
PROF FEES LEGAL	4,500.00	4,000.00	4,500.00	4,000.00
PROF FEES LEGAL RETAINER	8,200.00	8,400.00	8,200.00	8,400.00
FILING FEES	0.00	50.00	0.00	50.00
PUBLIC NOTICE	20.00	200.00	20.00	200.00
POSTAGE	110.00	110.00	110.00	110.00
PROF FEES AUDIT	7,000.00	6,750.00	7,000.00	6,750.00
DUES - SAFE-D	550.00	550.00	550.00	550.00
TECHNOLOGY	954.67	300.00	954.67	300.00
INSURANCE - ESD BOND	400.00	400.00	400.00	400.00
INSURANCE - ESD COMMERCIAL	7,075.00	6,800.00	7,075.00	6,800.00
INSURANCE - ESD WORKERS COM	5,755.00	4,300.00	5,755.00	4,300.00
SAFETY DEPOSIT BOX	15.00	15.00	15.00	15.00
SCHOLARSHIP	2,000.00	2,000.00	2,000.00	2,000.00
Total Expenses	<u>526,805.66</u>	<u>511,392.05</u>	<u>526,805.66</u>	<u>511,392.05</u>
Net Income	<u>\$ 112,705.54</u>	<u>\$ 18,387.95</u>	<u>\$ 112,705.54</u>	<u>\$ 18,387.95</u>

2019-2020 Budget and Amendments										
	Actuals Through August 2020	Budget 2019-2020	Difference	% Diff. bw Budget and Actuals	% of Budget ↑↓	Projected Year-End	Sept. 9, 2020 Amendments (Enter Amount ↑↓)	Final 2019-2020 Budget Linked	% Diff. bw Original and Amended Budget	Notes
<b>Income</b>										
Sales Tax	\$521,379.09	\$523,000.00	\$1,620.91	-0.3%	98.7%	\$562,380.00	\$39,380.00	\$562,380.00	7.00%	Exact Sept needed, add \$41,000 per HdL
Property Tax	\$32.77	\$10.00	(\$22.77)	227.7%	0.0%	\$32.77	\$22.77	\$32.77	227.70%	Delinquent Taxes from 2010
Cost Share Assistance										
Workers Comp	\$1,925.00	\$750.00	(\$1,175.00)	156.7%	0.1%	\$1,925.00	\$1,175.00	\$1,925.00	156.67%	TX Forest Service HB 3667
Grant Reimbursement	\$113.64	\$370.00	\$256.36	-69.3%	0.1%	\$113.64	(\$256.36)	\$113.64	-69.29%	Hurricane Harvey FEMA
Other Income	\$109,470.24	\$0.00	(\$109,470.24)	0.0%	0.0%	\$109,470.24	\$109,470.24	\$109,470.24	100.00%	Insurance Proceeds from Imelda
Interest Income	\$4,627.69	\$4,850.00	\$222.31	-4.6%	0.9%	\$4,728.92	(\$104.00)	\$4,746.00	-2.14%	Interest Rates dropped
Dividend Income	\$1,861.54	\$800.00	(\$1,061.54)	132.7%	0.2%	\$1,061.54	\$1,061.54	\$1,861.54	132.69%	Tx Mutual Insurance Workers Comp Dividend (VFD-ESD)
<b>Total Income</b>	<b>\$639,409.97</b>	<b>\$529,780.00</b>	<b>-\$109,629.97</b>	<b>63.3%</b>	<b>100.0%</b>	<b>\$679,712.11</b>	<b>\$150,749.19</b>	<b>\$680,529.19</b>	<b>28.46%</b>	
<b>Expenses</b>										
<b>Operations/VFD</b>										
<b>Administrative/Utilities</b>										
Accounting Fees-Department	\$900.00	\$1,000.00	\$100.00	-10.0%	0.2%	\$1,100.00	\$100.00	\$1,100.00	10.00%	
Certification	\$0.00	\$0.00	\$0.00	0.0%	0.0%	\$0.00	\$0.00	\$0.00	0.00%	
Cleaning Supplies	\$155.30	\$350.00	\$194.70	-55.6%	0.1%	\$165.00	(\$185.00)	\$165.00	-52.86%	
Dining	\$74.79	\$500.00	\$425.21	-85.0%	0.1%	\$90.00	(\$410.00)	\$90.00	-82.00%	
Freight	\$59.01	\$400.00	\$340.99	-85.2%	0.2%	\$80.00	(\$320.00)	\$80.00	-80.00%	
Office Supplies	\$6,550.69	\$1,000.00	(\$5,550.69)	555.1%	0.2%	\$6,785.00	\$5,785.00	\$6,785.00	578.50%	Burglary Replacement, Tough Ipad, Filing Cabinet
Rehab/Refreshments	\$213.20	\$330.00	\$116.80	-35.4%	0.1%	\$300.00	(\$80.00)	\$300.00	-9.09%	
Reporter Software	\$1,550.00	\$1,770.00	\$220.00	-12.4%	0.3%	\$1,550.00	(\$220.00)	\$1,550.00	-12.43%	
Safety Deposit Box	\$15.00	\$15.00	\$0.00	0.0%	0.0%	\$15.00	\$0.00	\$15.00	0.00%	
Special Events	\$0.00	\$500.00	\$500.00	-100.0%	0.1%	\$0.00	(\$500.00)	\$0.00	-100.00%	Halloween & Christmas candy was donated
Scholarship	\$2,000.00	\$2,000.00	\$0.00	0.0%	0.4%	\$2,000.00	\$0.00	\$2,000.00	0.00%	Only Fall Semester 2020 funded
Training	\$2,181.00	\$3,800.00	\$1,619.00	-42.6%	0.7%	\$3,861.00	\$61.00	\$3,861.00	1.61%	VFD Training and SAFE-D Registrations
Travel/Lodging	\$752.10	\$1,000.00	\$247.90	-24.8%	0.2%	\$755.00	(\$247.90)	\$752.10	-24.79%	SAFE-D Conference
Uniforms	\$443.10	\$500.00	\$56.90	-11.4%	0.1%	\$445.00	(\$56.90)	\$443.10	-11.38%	T-shirts for VFD/ESD
<b>Total Administrative</b>	<b>\$14,894.19</b>	<b>\$13,165.00</b>	<b>-\$1,729.19</b>	<b>13.1%</b>	<b>2.6%</b>	<b>\$17,146.00</b>	<b>\$3,976.20</b>	<b>\$17,141.20</b>	<b>30.20%</b>	
<b>Building</b>										
Improvements	\$6,256.00	\$0.00	(\$6,256.00)	0.0%	0.0%	\$6,256.00	\$6,256.00	\$6,256.00	6256.00%	Air Conditioning System Replaced
Maintenance and Upkeep	\$35,183.04	\$5,000.00	(\$30,183.04)	603.7%	1.0%	\$36,245.00	\$31,190.00	\$36,190.00	623.80%	Imelda Station Damage-\$35902, Fuel Area Fence, Etc.
<b>Total Building</b>	<b>\$41,439.04</b>	<b>\$5,000.00</b>	<b>-\$36,439.04</b>	<b>728.8%</b>	<b>1.0%</b>	<b>\$42,501.00</b>	<b>\$37,446.00</b>	<b>\$42,446.00</b>	<b>748.92%</b>	
<b>Dues</b>										
SFFMA	\$450.00	\$700.00	\$250.00	-35.7%	0.1%	\$450.00	(\$250.00)	\$450.00	-35.71%	Less Volunteers at the time
<b>Total Dues</b>	<b>\$450.00</b>	<b>\$700.00</b>	<b>\$250.00</b>	<b>-35.7%</b>	<b>0.1%</b>	<b>\$450.00</b>	<b>(\$250.00)</b>	<b>\$450.00</b>	<b>-35.71%</b>	
<b>Equipment</b>										
Parts, Service, Repairs & Inspections	\$5,229.34	\$4,000.00	(\$1,229.34)	30.7%	0.8%	\$5,270.00	\$1,270.00	\$5,270.00	31.75%	Rescue tools, SCBA, Air Fill System, Small tool repairs
Purchases (i.e. includes bunker gear and extraction tools)	\$8,991.57	\$25,000.00	\$16,008.43	-64.0%	4.9%	\$9,050.00	(\$15,950.00)	\$9,050.00	-63.80%	
Fire Rescue Supplies	\$361.85	\$1,000.00	\$638.15	-63.8%	0.2%	\$995.00	(\$5.00)	\$995.00	-0.50%	
<b>Total Equipment</b>	<b>\$14,582.76</b>	<b>\$30,000.00</b>	<b>\$15,417.24</b>	<b>-51.4%</b>	<b>5.9%</b>	<b>\$15,315.00</b>	<b>(\$14,685.00)</b>	<b>\$15,315.00</b>	<b>-48.95%</b>	
<b>Fleet</b>										
<b>Fuel</b>										
Diesel	\$2,913.24	\$4,600.00	\$1,686.76	-36.7%	0.9%	\$2,915.00	(\$1,685.00)	\$2,915.00	-36.63%	Fuel prices dropped in Spring during COVID-19
Diesel Treatment	\$68.18	\$170.00	\$101.82	-59.9%	0.0%	\$125.00	(\$45.00)	\$125.00	-26.47%	
Gasoline	\$2,851.93	\$4,500.00	\$1,648.07	-36.6%	0.9%	\$2,855.00	(\$1,645.00)	\$2,855.00	-36.56%	Fuel prices dropped in Spring during COVID-19
Environmental Compliance Fee	\$40.46	\$45.00	\$4.54	-10.1%	0.0%	\$41.00	(\$4.00)	\$41.00	-8.89%	
<b>Total Fuel</b>	<b>\$5,873.81</b>	<b>\$9,315.00</b>	<b>\$3,441.19</b>	<b>-36.9%</b>	<b>1.8%</b>	<b>\$5,936.00</b>	<b>(\$3,379.00)</b>	<b>\$5,936.00</b>	<b>-36.27%</b>	
<b>Parts, Service &amp; Repairs</b>										
Admin 21	\$274.97	\$200.00	(\$74.97)	37.5%	0.0%	\$275.00	\$274.97	\$275.00	37.50%	Imelda repairs
Brush 21	\$2,279.09	\$600.00	(\$1,679.09)	279.8%	0.1%	\$2,280.00	\$1,680.00	\$2,280.00	280.00%	Imelda repairs
Command 21	\$1,577.29	\$200.00	(\$1,377.29)	688.6%	0.0%	\$1,580.00	\$1,380.00	\$1,580.00	690.00%	Imelda repairs
Engine 21	\$7,820.00	\$7,820.00	(\$820.00)	11.7%	1.4%	\$6,800.00	\$1,325.00	\$8,325.00	18.93%	Increase due to repairs.
Engine 22 S/P	\$3,335.68	\$3,000.00	(\$335.68)	11.2%	0.6%	\$3,340.00	\$340.00	\$3,340.00	11.33%	Additional minor issues
Utility 21	\$155.99	\$300.00	\$144.01	-48.0%	0.1%	\$160.00	(\$140.00)	\$160.00	-46.67%	Level indicator, valve leak, engine light, rear strobes
Tanker 21	\$8,577.64	\$4,500.00	(\$4,077.64)	90.6%	0.9%	\$8,580.00	\$4,080.00	\$8,580.00	90.67%	
Misc.	\$50.00	\$115.00	\$65.00	-56.5%	0.0%	\$50.00	(\$65.00)	\$50.00	-56.52%	Vehicle Registrations- Inspections no charge at Lube Shop
<b>Total Parts</b>	<b>\$24,070.66</b>	<b>\$15,915.00</b>	<b>-\$8,155.66</b>	<b>51.2%</b>	<b>3.1%</b>	<b>\$23,065.00</b>	<b>\$8,874.97</b>	<b>\$24,590.00</b>	<b>54.51%</b>	

	Actuals Through August 2020	Budget 2019-2020	Difference	% Diff. bw Budget and Actuals	% of Budget	Projected Year End	Sept. 9, 2020 Amendments (Enter Amount ↑↓)	Final 2019-2020 Budget Linked	% Diff. bw Original and Amended Budget	Notes
<b>Insurance</b>										
	\$29,944.47	\$25,230.00	-\$4,714.47	18.7%	4.9%	\$29,001.00	\$5,495.97	\$30,526.00	20.99%	
	\$11,599.00	\$11,850.00	\$251.00	-2.1%	2.3%	\$11,600.00	(\$250.00)	\$11,600.00	-2.11%	
	\$2,791.00	\$3,000.00	\$209.00	-7.0%	0.6%	\$2,795.00	(\$205.00)	\$2,795.00	-6.83%	
	\$5,863.00	\$5,900.00	\$37.00	-0.6%	1.2%	\$5,865.00	(\$35.00)	\$5,865.00	-0.59%	
	\$0.00	\$1,100.00	\$1,100.00	-100.0%	0.2%	\$1,189.00	\$89.00	\$1,189.00	8.09%	
	\$20,253.00	\$21,850.00	\$1,597.00	-7.3%	4.3%	\$21,449.00	(\$401.00)	\$21,449.00	-1.84%	
<b>Firefighter/Attendant Services</b>										
	\$21,547.80	\$33,500.00	\$11,952.20	-35.7%	6.6%	\$24,205.00	(\$9,295.00)	\$24,205.00	-27.75%	
	\$4,620.40	\$7,000.00	\$2,379.60	-34.0%	1.4%	\$5,168.58	(\$1,831.42)	\$5,168.58	-26.16%	
	\$59,979.20	\$68,800.00	\$8,820.80	-12.8%	13.5%	\$64,440.00	(\$4,360.00)	\$64,440.00	-6.34%	
	\$86,147.40	\$109,300.00	\$23,152.60	-21.2%	21.4%	\$93,813.58	(\$15,486.42)	\$93,813.58	-14.17%	
	\$207,710.86	\$205,245.00	-\$2,465.86	1.2%	40.2%	\$219,675.58	\$16,095.75	\$221,140.78	7.74%	
<b>Administrative Expenses</b>										
	\$183.57	\$220.00	\$36.43	-16.6%	0.0%	\$200.00	(\$20.00)	\$200.00	-9.09%	Normally \$15/month, have a stop payment on loss Siddons
	\$0.00	\$50.00	\$50.00	-100.0%	0.0%	\$0.00	(\$50.00)	\$0.00	-100.00%	Havent used since website created, \$48 balance Co. Clerk
	\$110.00	\$110.00	\$0.00	0.0%	0.0%	\$110.00	\$0.00	\$110.00	0.00%	
	\$20.00	\$200.00	\$180.00	-90.0%	0.0%	\$20.00	(\$180.00)	\$20.00	-90.00%	
	\$3,684.32	\$3,600.00	(\$84.32)	2.3%	0.7%	\$4,045.00	\$445.00	\$4,045.00	12.36%	Summer heat & mtg. room gutted may caused increase
	\$477.38	\$500.00	\$22.62	-4.5%	0.1%	\$520.00	\$20.00	\$520.00	4.00%	May increase if electricity goes off in Hurricane
	\$787.80	\$1,500.00	\$712.20	-47.5%	0.3%	\$885.00	(\$615.00)	\$885.00	-41.00%	Negotiated a lower rate
	\$1,100.00	\$1,200.00	\$100.00	-9.3%	0.2%	\$1,200.00	\$0.00	\$1,200.00	0.00%	
	\$954.67	\$300.00	(\$654.67)	218.2%	0.1%	\$955.00	\$655.00	\$955.00	218.33%	Website added
	\$3,777.82	\$3,750.00	(\$27.82)	0.7%	0.7%	\$4,160.00	\$410.00	\$4,160.00	10.93%	Increase in rates plus FirstNet Ipad connect
	\$10,781.99	\$10,850.00	\$68.01	-0.6%	2.1%	\$11,785.00	\$915.00	\$11,765.00	8.43%	
	\$11,095.56	\$11,430.00	\$334.44	-2.9%	2.2%	\$12,115.00	\$665.00	\$12,095.00	5.82%	
<b>Dues</b>										
	\$550.00	\$550.00	\$0.00	0.0%	0.1%	\$550.00	\$0.00	\$550.00	0.00%	
	\$0.00	\$75.00	\$75.00	-100.0%	0.0%	\$0.00	(\$75.00)	\$0.00	-100.00%	WSVFD paid due to AG Opinions
	\$550.00	\$625.00	\$75.00	-12.0%	0.1%	\$550.00	(\$75.00)	\$550.00	-12.00%	
	\$400.00	\$400.00	\$0.00	0.0%	0.1%	\$400.00	\$0.00	\$400.00	0.00%	
	\$7,075.00	\$6,800.00	(\$275.00)	4.0%	0.3%	\$7,075.00	\$275.00	\$7,075.00	4.04%	Higher Premium- Coverage on ESD Bldg.
	\$5,755.00	\$4,300.00	(\$1,455.00)	33.8%	0.8%	\$5,755.00	\$1,455.00	\$5,755.00	33.84%	Includes extra payment after Tx Mutual audit
	\$13,230.00	\$11,500.00	-\$1,730.00	15.0%	2.3%	\$13,230.00	\$1,730.00	\$13,230.00	15.04%	
<b>Loans</b>										
	\$9,591.87	\$9,591.87	\$0.00	0.0%	1.9%	\$9,591.87	\$0.00	\$9,591.87	0.00%	
	\$73,367.01	\$73,367.01	\$0.00	0.0%	14.4%	\$73,367.01	\$0.00	\$73,367.01	0.00%	
	\$15,476.82	\$15,488.96	\$12.14	-0.1%	3.0%	\$15,476.82	(\$12.14)	\$15,476.82	-0.08%	
	\$53,317.38	\$53,359.21	\$41.83	-0.1%	10.4%	\$53,317.38	(\$41.83)	\$53,317.38	-0.08%	Little difference each year vs. Govt. Cap. Schedule
	\$151,753.08	\$151,807.05	\$53.97	0.0%	29.7%	\$151,753.08	(\$53.97)	\$151,753.08	-0.04%	
<b>Professional Services</b>										
	\$1,886.95	\$2,100.00	\$213.05	-10.1%	0.4%	\$1,886.95	(\$213.05)	\$1,886.95	-10.15%	
	\$7,000.00	\$6,750.00	(\$250.00)	3.7%	1.3%	\$7,000.00	\$250.00	\$7,000.00	3.70%	Higher than previous audit
	\$8,886.95	\$8,850.00	(\$36.95)	0.4%	1.7%	\$8,886.95	\$36.95	\$8,886.95	0.42%	
	\$3,750.00	\$4,200.00	\$450.00	-10.7%	0.8%	\$4,100.00	(\$100.00)	\$4,100.00	-2.38%	Reduced: One month was \$250
	\$3,750.00	\$4,200.00	\$450.00	-10.7%	0.8%	\$4,100.00	(\$100.00)	\$4,100.00	-2.38%	Reduced: One month was \$250
	\$4,500.00	\$4,000.00	(\$500.00)	12.5%	0.8%	\$4,500.00	\$500.00	\$4,500.00	12.50%	Social Media Policy and other
	\$12,000.00	\$12,400.00	\$400.00	-3.2%	2.4%	\$12,700.00	\$300.00	\$12,700.00	2.42%	
	\$20,886.95	\$21,250.00	\$363.05	-1.7%	4.2%	\$21,586.95	\$336.95	\$21,586.95	1.59%	
<b>Employees</b>										
	\$36,663.00	\$40,000.00	\$3,337.00	-8.3%	7.8%	\$40,000.00	\$0.00	\$40,000.00	0.00%	
	\$28,632.25	\$31,000.00	\$2,367.75	-7.6%	6.1%	\$31,080.25	\$80.25	\$31,080.25	0.26%	Overage due to attendance at SAFE-D conference
	\$6,350.00	\$5,400.00	(\$950.00)	17.6%	1.1%	\$7,150.00	\$1,750.00	\$7,150.00	32.41%	Increased to \$800/month at April Mtg.
	\$71,645.25	\$76,400.00	\$4,754.75	-6.2%	15.0%	\$78,230.25	\$1,830.25	\$78,230.25	2.40%	
	\$18,854.41	\$21,900.00	\$3,045.59	-13.9%	4.3%	\$20,584.26	\$0.00	\$20,584.26	-0.17%	
	\$90,499.66	\$98,300.00	\$7,800.34	-7.9%	19.2%	\$98,814.51	\$1,830.25	\$100,092.54	1.82%	

	Actuals Through August 2020	Budget 2019-2020	Difference	% Diff. bw Budget and Actuals	% of Budget ↑↓	Projected Year End	Sept. 9, 2020 Amendments (Enter Amount ↑↓)	Final 2019-2020 Budget Linked	% Diff. bw Original and Amended Budget	Notes
<b>Sales Tax Fees</b>										
Sales Tax Fees	\$7,833.32	\$10,750.00	\$2,916.68	-27.1%	2.1%	\$9,575.00	\$0.00	\$9,575.00	-10.93%	
<b>Total Sales Tax Fees</b>	<b>\$7,833.32</b>	<b>\$10,750.00</b>	<b>\$2,916.68</b>	<b>-27.1%</b>	<b>2.1%</b>	<b>\$9,575.00</b>	<b>\$0.00</b>	<b>\$9,575.00</b>	<b>-10.93%</b>	<b>Estimated, need Sept payment to input</b>
<b>Total Administrative Costs</b>	<b>\$295,848.57</b>	<b>\$305,662.05</b>	<b>\$9,813.48</b>	<b>-3.2%</b>	<b>59.8%</b>	<b>\$307,624.54</b>	<b>\$4,433.23</b>	<b>\$308,882.57</b>	<b>1.05%</b>	
<b>Total Expenses</b>	<b>\$503,559.43</b>	<b>\$510,907.05</b>	<b>\$7,347.62</b>	<b>-1.4%</b>	<b>100.0%</b>	<b>\$527,300.12</b>	<b>\$20,528.98</b>	<b>\$530,023.35</b>	<b>3.74%</b>	
<b>Net Revenue</b>	<b>\$135,850.54</b>	<b>\$18,872.95</b>	<b>(\$116,977.59)</b>	<b>619.8%</b>		<b>\$152,411.99</b>	<b>\$130,220.21</b>	<b>\$150,505.84</b>	<b>697.47%</b>	

# EXHIBIT “B-1”

# ADMINISTRATOR REPORT

## SEPTEMBER 9, 2020

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### *APPARATUS & EQUIPMENT*

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- E-21 carrier bearing on driveshaft replaced. Cracked driver windshield on E-21 replaced, covered by insurance with no deductible due to District carrying comprehensive and collision coverage.
- B-21 has two strobe light out, ordered.
  - Driver sidestep bar is rusted out with a large hole on the bottom, will replace.
- E-22 front right side door handle not opening from inside, Pierce has an upgrade kit for the problem.
  - Administrator has asked Siddons Martin Service Manager to check if Pierce will cover this upgrade under warranty.

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### *BUILDING*

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- Chambers County will be going out for bids on station driveway in the next month.

# EXHIBIT “B-2”



# OPERATIONS REPORT SEPTEMBER 2020

CURRENT ESD EMPLOYEES 12

CURRENT FD EMPLOYEES 5

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## *MONTHLY UPDATES*

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- Traffic management policy for responder scene safety is still in review by the FD.
- ESO up to date no current issues.
- Action training is active and being used by the FD.
- A training schedule has been offered to FD to coincide with SFFMA(training organizations that provides certifications for volunteer departments).
  - Data entry has been shown to training officer for proper entry,

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## *MAINTENACE REPORT*

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- Same as admin report

# EXHIBIT “B-3”

# Winnie-Stowell Volunteer Fire Department

## Incident Types by Month

Incident Type	2020											
	2018	2019	2020	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	2020 Total
Structure Fires	2	20	7	0	0	0	0	2	0	0	5	7
Vehicle Fires	1	9	6	2	0	0	1	0	2	1		6
Grass/Marsh Fires	3	14	28	6	6	2	3	0	6	2	3	28
Trash/Unauthorized Burn	1	4	1	0	0	0	1	0	0	0		1
MVA/Jaws Rescue	1	70	21	3	1	4	5	4	3	1		21
Water Rescue/Recovery	0	0	0	0	0	0	0	0	0	0		0
Spills/Wash Down	0	3	4	0	0	0	0	1	2	0	1	4
Medical/First Responder	24	252	170	24	23	16	13	16	27	29	22	170
Investigation/Gas Leak/Power Line	0	24	6	3	2	0	0	1	0	0		6
Alarms (False, Fire, Smoke, Co)	2	17	7	0	0	0	2	1	0	3	1	7
Aircraft Accident	0	1	0	0	0	0	0	0	0	0		0
Other *	0	5	0	0	0	0	0	0	0	0		0
Mutual Aid	0	0	1	0	0	0	0	0	1	0		1
Water Rescues	0	90	0	0	0	0	0	0	0	0		0
Cancelled/No Response	2	33	25	1	1	5	2	1	5	4	6	25
<b>Total</b>	<b>36</b>	<b>542</b>	<b>276</b>	<b>39</b>	<b>33</b>	<b>27</b>	<b>27</b>	<b>26</b>	<b>46</b>	<b>40</b>	<b>38</b>	<b>276</b>

\* Structure Collapse February, 2019

## Winnie-Stowell Volunteer Fire Department Incident Participation by Month

Incident Type	Department	2018		2019		2020									
		2018 Total	%	2019 Total	%	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	2020 Total	%
Barner, Kaleb	CCESD1	5	2%	23	5%	0	0	0	0	4	3	6	13	6%	
Beasley, Troy	CCESD1	8	3%	0	0%	0	0	0	0	0	0	0	0	0%	
Behnken, Matthew	CCESD1	30	10%	53	12%	3	1	0	7	1	1	2	1	16	8%
Darr, Tret	CCESD1	5	2%	0	0%	0	0	0	0	0	0	0	0	0	0%
Davis, Ehren	CCESD1	11	4%	14	3%	3	4	5	0	0	0	0	12	6%	
Franklin, Darrel	CCESD1	47	15%	27	6%	2	5	0	0	4	4	3	18	9%	
Hatcher, Justin	CCESD1	0	0%	11	2%	2	8	3	0	2	0	1	16	8%	
Hollaway, Greg	CCESD1	21	7%	38	8%	1	2	5	0	4	2	3	6	23	11%
Howard, Ryan	CCESD1	5	2%	0	0%	0	0	0	0	0	0	0	0	0	0%
Land, Richard	CCESD1	0	0%	0	0%	0	0	0	0	3	2	2	1	8	4%
Lara, Ura	CCESD1	7	2%	26	6%	6	5	5	2	0	5	0	23	11%	
Lee, Brandon	CCESD1	12	4%	32	7%	3	2	1	0	0	0	0	6	3%	
Luke, Gabe	CCESD1	0	0%	3	1%	3	1	1	0	0	0	2	3	10	5%
Matthews, Aaron	CCESD1	0		29	6%	0	0	0	0	0	0	0	0	0	0%
Peterson, Sean	CCESD1	0	0%	0	0%	0	0	0	3	0	2	11	2	18	9%
Quillen, Jordan	CCESD1	1	0%	0	0%	0	0	0	0	0	0	0	0	0	0%
Reed, Stormie	CCESD1	86	28%	44	10%	0	0	0	0	0	0	0	0	0	0%
Russell, Ty	CCESD1	0	0%	62	14%	4	3	4	1	3	11	11	4	41	20%
Wilber, Wayne	CCESD1	69	22%	95	21%	1	7	2	0	9	5	3	2	29	14%
<b>Total</b>	<b>CCESD1</b>	<b>307</b>	<b>100%</b>	<b>457</b>	<b>100%</b>	<b>28</b>	<b>38</b>	<b>26</b>	<b>13</b>	<b>30</b>	<b>35</b>	<b>44</b>	<b>19</b>	<b>204</b>	<b>100%</b>
Beasley, Troy	WSVFD	37	12%	17	4%	0	0	0	0	0	0	0	0	0	0%
Bertrand, Ty	WSVFD	3	1%	5	1%	0	0	0	0	0	0	0	0	0	0%
Callesto, Daniel	WSVFD	34	11%	67	16%	4	1	3	2	7	3	4	1	25	8%
Carnahan, Chris	WSVFD	51	17%	118	27%	16	8	5	6	6	26	19	13	99	30%
Credeur, Braeden	WSVFD	2	1%	13	3%	2	0	1	1	1	1	4	1	11	3%
Credeur, Ryan	WSVFD	15	5%	26	6%	0	0	0	0	0	0	0	0	0	0%
Fisher, Brodie	WSVFD	0	0%	1	0%	0	0	0	0	0	0	0	0	0	0%
Flores, Jose	WSVFD	0	0%	0	0%	0	0	0	0	1	15	2	8	26	8%
Gamble, Clay	WSVFD	11	4%	0	0%	0	0	0	0	0	0	0	0	0	0%
Isaacks, Austin	WSVFD	43	14%	0	0%	0	0	1	0	0	5	0	1	7	2%
James, Anthony	WSVFD	16	5%	30	7%	0	0	0	0	0	0	0	0	0	0%
Lipscomb, Tristen	WSVFD	0	0%	0	0%	0	0	0	0	0	1	0	1	1	0%
Moses, Ky	WSVFD	0	0%	2	0%	0	0	0	0	0	0	0	0	0	0%
Potier, Brent	WSVFD	1	0%	25	6%	6	4	1	4	1	13	5	12	46	14%
Potier, Lyndsey	WSVFD	0	0%	0	0%	0	0	0	0	0	1	0	1	1	0%
Potier, Ty	WSVFD	48	16%	83	19%	14	10	7	6	6	10	5	13	71	21%
Reed, Ethan	WSVFD	21	7%	1	0%	0	0	0	0	0	0	0	0	0	0%
Renner, Aaron	WSVFD	26	8%	41	10%	4	5	0	1	0	4	6	20	6%	
Ruff, Logan	WSVFD	0	0%	0	0%	0	0	0	0	2	7	8	9	26	8%
Ruvalcaba, Lucinda	WSVFD	1	0%	2	0%	0	0	0	0	0	0	0	0	0	0%
Silcox, Tyler	WSVFD	0	0%	0	0%	0	0	0	0	5	17	21	22	65	20%
Sonnier, Luckus	WSVFD	0	0%	0	0%	0	0	0	0	0	0	1	1	1	0%
<b>Total</b>	<b>WSVFD</b>	<b>309</b>	<b>100%</b>	<b>431</b>	<b>100%</b>	<b>46</b>	<b>28</b>	<b>18</b>	<b>20</b>	<b>24</b>	<b>103</b>	<b>75</b>	<b>80</b>	<b>333</b>	<b>100%</b>
<b>Total</b>	<b>CCESD1</b>	<b>307</b>	<b>50%</b>	<b>457</b>	<b>51%</b>	<b>28</b>	<b>38</b>	<b>26</b>	<b>13</b>	<b>30</b>	<b>35</b>	<b>44</b>	<b>19</b>	<b>204</b>	<b>38%</b>
<b>Total</b>	<b>WSVFD</b>	<b>309</b>	<b>50%</b>	<b>431</b>	<b>49%</b>	<b>46</b>	<b>28</b>	<b>18</b>	<b>20</b>	<b>24</b>	<b>103</b>	<b>75</b>	<b>80</b>	<b>333</b>	<b>62%</b>
<b>Total</b>	<b>Combined</b>	<b>616</b>	<b>100%</b>	<b>888</b>	<b>100%</b>	<b>74</b>	<b>66</b>	<b>44</b>	<b>33</b>	<b>54</b>	<b>138</b>	<b>119</b>	<b>99</b>	<b>537</b>	<b>100%</b>

### WSVFD Station Atendant vs. Volunteer

August	Beasley, Troy	Bertrand, Ty	Callesto, Daniel	Carnahan, Chris	Credeur, Braeden	Credeur, Ryan	Fisher, Brodie	Flores, Jose	Gamble, Clay	Isaacks, Austin	James, Anthony	Lipscomb, Tristen	Moses, Ky	Potier, Brent	Potier, Lyndsey	Potier, Ty	Reed, Ethan	Renner, Aaron	Ruff, Logan	Ruvalcaba, Lucinda	Silcox, Tyler	Sonnier, Luckus	TOTAL
1																					1		1
2																							0
3																							0
4				2																		2	4
5				1				1						1								2	5
6			1	1	1			1						1									5
7				1										1		1						1	4
8				1																			1
9				1																			1
10																							0
11								1						1		1							3
12																							0
13				1																		3	4
14														1		3			1		1		6
15																							0
16														1								1	2
17																							0
18				1						1									1		1		4
19														1		1					1		3
20																1							1
21																							0
22				2																			2
23				1										1								3	5
24				1												1							2
25								1						1		1			1		1		5
26								3						3		3			3		3		15
27								1								1			1		1		4
28																			1				1
29																			1		1		2
30																							0
31																							0
<b>TOTAL RUNS</b>	0	0	1	13	1	0	0	8	0	1	0	0	0	12	0	13	0	0	9	0	22	0	80
<b>TOTAL SA RUNS</b>				7												10					11		
<b>TOTAL VOL. RUNS</b>	0	0	1	6	1	0	0	8	0	1	0	0	0	12	0	3	0	0	9	0	11	0	

Shaded areas indicate working as a station attendant.  
 Non-shaded areas indicate volunteer response.

## Winnie-Stowell Volunteer Fire Department Station Attendant vs. Volunteer Participation

2020															
Name	Aug-20			Sept-20			Oct-20			Nov-20			Dec-20		
	SA RUNS <sup>14</sup>	VOL. RUNS <sup>15</sup>	TOTAL RUNS	% VOL RUNS	SA RUNS <sup>14</sup>	VOL. RUNS <sup>15</sup>	TOTAL RUNS	% VOL RUNS	SA RUNS <sup>14</sup>	VOL. RUNS <sup>15</sup>	TOTAL RUNS	% VOL RUNS	SA RUNS <sup>14</sup>	VOL. RUNS <sup>15</sup>	TOTAL RUNS
Callesto, Daniel	1	1	1	100%				#DIV/0!				#DIV/0!			
Carnahan, Chris	7	6	13	46%				#DIV/0!				#DIV/0!			
Credeur, Braeden		1	1	100%				#DIV/0!				#DIV/0!			
Flores, Jose		8	8	100%				#DIV/0!				#DIV/0!			
Isaacks, Austin		1	1	100%				#DIV/0!				#DIV/0!			
Potier, Brent		12	12	100%				#DIV/0!				#DIV/0!			
Potier, Ty	10	3	13	23%				#DIV/0!				#DIV/0!			
Ruff, Logan		9	9	100%				#DIV/0!				#DIV/0!			
Silcox, Tyler	11	11	22	50%				#DIV/0!				#DIV/0!			
<b>Overall Total</b>	<b>28</b>	<b>52</b>	<b>80</b>	<b>65%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Winnie Stowell Volunteer Fire Department  
Station Attendant Report per Week/Shift**

STATION ATTENDANT	Jan 2020		Feb 2020		Mar 2020		Apr 2020		May 2020		Jun 2020		Jul 2020		Aug 2020		Fiscal Year End Totals	
	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	Total	Gross Pay	2019-2020 Year End Totals	2019-2020 Year End Gross Pay
Chris Carnahan	18	\$630.00	12	\$420.00	12	\$420.00	12	\$420.00	12	\$420.00	14	\$490.00	18	\$630.00	16	\$560.00	154	\$5,390.00
Daniel Callesto	9	\$315.00	5	\$175.00	6	\$210.00	0	\$0.00	15	\$525.00	11	\$385.00	9	\$315.00	4	\$140.00	88	\$3,080.00
Ty Potter	33	\$1,155.00	30	\$1,050.00	27	\$945.00	27	\$945.00	18	\$630.00	23	\$805.00	21	\$735.00	33	\$1,155.00	306	\$10,710.00
Aaron Renner	12	\$420.00	14	\$490.00	6	\$210.00	9	\$315.00	9	\$315.00	6	\$210.00	12	\$420.00	0	\$0.00	101	\$3,535.00
Tyler Silcox		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00	20	\$700.00	32	\$1,120.00	52	\$1,820.00
<b>Total</b>	<b>72</b>	<b>\$2,520.00</b>	<b>61</b>	<b>\$2,135.00</b>	<b>51</b>	<b>\$1,785.00</b>	<b>48</b>	<b>\$1,680.00</b>	<b>54</b>	<b>\$1,890.00</b>	<b>54</b>	<b>\$1,890.00</b>	<b>80</b>	<b>\$2,800.00</b>	<b>85</b>	<b>\$2,975.00</b>	<b>701</b>	<b>\$24,535.00</b>

# EXHIBIT “B-4”



# Winnie-Stowell Volunteer Fire Department Financial Report

## Payroll Account Reconciliation

<b>East Chambers Bank Commercial Checking (Payroll Account)</b>			
<b>Beginning Bank Balance</b>	8/1/2020		<b>\$10,808.38</b>
<b>Credits/Transfers</b>			
	8/13/2020	CCESD	3,114.19
<b>Total Credits</b>			<b>\$3,114.19</b>
			<b>\$13,922.57</b>
<b>Debits</b>			
	EFTPS	Payroll Expense	480.38
1390 Alicia Bourgeois		Accounting: Payroll	50.00
1391 Alicia Bourgeois		Accounting: Payroll (Q2 941 Taxes)	50.00
1385 Aaron Renner		Payroll Expense	377.87
1386 Chris Carnahan		Payroll Expense	581.81
1387 Daniel Callesto		Payroll Expense	290.90
1388 Ty Potier		Payroll Expense	636.78
1389 Tyler Silcox		Payroll Expense	646.45
		<b>Total Debits</b>	<b>\$3,114.19</b>
<b>Ending Bank Statement Balance</b>			<b>\$10,808.38</b>
<b>Pending Transactions</b>			
<b>Total Pending</b>			<b>\$0.00</b>
<b>Total Check Register</b>	8/12/2020		<b>\$10,808.38</b>
This balance should be \$10,000 however, due to IRS refund of \$808.38 (which will eventually have to be paid back) it is currently higher.			

<b>East Chambers Bank Commercial Checking (Payroll Account)</b>			
Bank Balance	8/18/2020		\$10,808.38
<b>Deposits made Not on Bank Statement</b>			
Total Deposits Not on Bank Statement			\$0.00
			<b>\$10,808.38</b>
<b>Bills Owed</b>			
8/18/2020	1392 Alicia Bourgeois	Accounting: 2018 Tax Return	\$150.00
9/4/2020	1398 Alicia Bourgeois	Accounting: Payroll (Payroll)	50.00
9/4/2020	1393 Carnahan, Chris	Payroll Expense	517.16
9/4/2020	1394 Callesto, Daniel	Payroll Expense	129.29
9/4/2020	1395 Potier, Ty	Payroll Expense	982.64
9/4/2020	1396 Tyler Silcox	Payroll Expense	1,025.32
<b>Total Bills</b>	9/4/2020	<b>Total Bills Owed</b>	<b>\$2,854.41</b>
9/4/2020		<b>Remaining funds in Checking Account</b>	<b>\$7,953.97</b>
9/8/2020		EFTPS	-548.18
<b>Currently in ECCB Commercial Checking (Payroll)</b>		9/9/2020	<b>\$7,405.79</b>
<b>Pending Transactions</b>			
9/9/2020	Reimbursement request from CCESD1 (Payroll) if approved by Board		3,402.59
Total Pending			<b>\$3,402.59</b>
<b>Total Check Register</b>	9/9/2020		<b>\$10,808.38</b>

<b>East Chambers Bank - Commercial Checking</b>			
Beginning Bank Balance	8/1/2020		\$2,612.07
<b>Credits/Transfers</b>			
DEP	8/13/2020	CCESD1 for scholarships	2,000.00
<b>Total Credits</b>			<b>\$2,000.00</b>
<b>Checks Cleared</b>			
4608	8/28/2020	Blinn College Scholarship for Dusten Armentor	1,000.00
<b>Total Cleared</b>			<b>\$1,000.00</b>
<b>Checks Pending</b>			
4609	8/18/2020	WACC Annual Dues	\$75.00
4610	8/24/2020	Lee College Scholarship for Tanner Crone	\$1,000.00
<b>Total Pending</b>			<b>\$1,075.00</b>
9/9/2020		<b>Currently in East Chambers Bank - Commercial Checking</b>	
			<b>\$3,612.07</b>

<b>East Chambers Bank - Benefit Account</b>			
Beginning Bank Balance	9/1/2020		\$8,790.74
<b>Credits/Transfers</b>			
<b>Total Credits</b>			<b>\$0.00</b>
<b>Checks Pending</b>			
<b>Total Pending</b>			<b>\$0.00</b>
9/9/2020		<b>Currently in East Chambers - Bank Benefit Account</b>	
			<b>\$8,790.74</b>

<b>Texas First Bank Savings</b>			
Beginning Bank Balance	9/1/2020		\$2,014.67
<b>Credits/Transfers</b>			
<b>Total Credits</b>			<b>\$0.00</b>
<b>Checks Pending</b>			
<b>Total Pending</b>			<b>\$0.00</b>
9/9/2020		<b>Currently in Texas First Bank - Savings Account</b>	
			<b>\$2,014.67</b>

<b>Current Cash Assets</b>			
9/9/2020	East Chambers Bank Commercial Checking (Payroll Account)		\$10,808.38
9/9/2020	East Chambers Bank - Commercial Checking		\$3,612.07
9/9/2020	East Chambers Bank - Benefit Account		\$8,790.74
9/9/2020	Texas First Bank Savings		\$2,014.67
9/9/2020	<b>Total Cash Assets</b>		<b>\$25,225.86</b>

# EXHIBIT “C”

2020-2021 Budget						
	Final Budget 2019-2020 (Linked)	2020-2021 Proposed Budget	Difference from 2019-2020 & 2020- 2021	Percentage Difference bw 2019-2020 & 2020- 2021 ↑↓	% of Budget ↑↓	Notes
<b>Income</b>						
Sales Tax	\$562,380.00	\$549,200.00	(\$13,180.00)	-2.34%	98.8%	Based on HdL Companies Forecast Data
Property Tax	\$32.77	\$25.00	(\$7.77)	-23.71%	0.0%	Unpaid Property Tax Collections-2010
Cost Share Assistance						
	\$1,925.00	\$1,189.00	(\$736.00)	-38.23%	0.2%	Reimbursement enrollment starts Nov. 1
	\$113.64	\$116.24	\$2.60	2.29%	0.0%	Hurricane Harvey final payment
<b>Other Income</b>	\$109,470.24	\$0.00	(\$109,470.24)	-100.00%	0.0%	
<b>Interest Income</b>	\$4,746.00	\$5,040.00	\$294.00	6.19%	0.9%	Based on TxFirst & ECCB (.15%)- CCCU (2.0%)
<b>Dividend Income</b>	\$1,861.54	\$500.00	(\$1,361.54)	-73.14%	0.1%	Only an estimate, Tx Mutual dividend based on claims
	<b>\$680,529.19</b>	<b>\$556,070.24</b>	<b>(\$124,458.95)</b>	<b>-18.29%</b>	<b>100.0%</b>	
<b>Expenses</b>						
<b>Operations/VFD</b>						
<b>Administrative/Utilities</b>						
Accounting Fees-Department	\$1,100.00	\$1,100.00	\$0.00	0.00%	0.2%	
Certification	\$0.00	\$0.00	\$0.00	0.00%	0.0%	
Cleaning Supplies	\$165.00	\$300.00	\$135.00	81.82%	0.1%	
Dining	\$90.00	\$200.00	\$110.00	122.22%	0.0%	Field meals & SAFE-D (if anyone attends)
Freight	\$80.00	\$150.00	\$70.00	87.50%	0.0%	
Office Supplies	\$6,785.00	\$1,100.00	(\$5,685.00)	-83.79%	0.2%	Microsoft, Adobe renewals & supplies
Rehab/Refreshments	\$300.00	\$325.00	\$25.00	8.33%	0.1%	Water, Gatorade, Field Meals on scene
Reporter Software	\$1,550.00	\$1,840.00	\$290.00	18.71%	0.3%	ESO Reporting Software
Safety Deposit Box	\$15.00	\$15.00	\$0.00	0.00%	0.0%	WSVFD Safe Deposit Box at ECCB
Special Events	\$0.00	\$500.00	\$500.00	100.00%	0.1%	Open House Promotion to Public
Scholarship	\$2,000.00	\$4,000.00	\$2,000.00	100.00%	0.8%	Based on 4 semesters
Training	\$3,861.00	\$5,000.00	\$1,139.00	29.50%	0.9%	ESD-Cybersecurity,SAFE-D VFD-Action Training,CE Sol
Travel/Lodging	\$752.10	\$1,000.00	\$247.90	32.96%	0.2%	SAFE-D Conference (1 Commissioner)
Uniforms	\$443.10	\$450.00	\$6.90	1.56%	0.1%	T-shirts for VFD/ESD
<b>Total Administrative</b>	<b>\$17,141.20</b>	<b>\$15,980.00</b>	<b>(\$1,161.20)</b>	<b>-6.77%</b>	<b>3.0%</b>	
<b>Building</b>						
Improvements	\$6,256.00	\$28,000.00	\$21,744.00	347.57%	5.3%	Driveway Cost Share/Upgrade Bay Lights LED
Maintenance and Upkeep	\$36,190.00	\$7,000.00	(\$29,190.00)	-80.66%	1.3%	Generator Maint., Floors, ESD ceiling, Furniture
<b>Total Building</b>	<b>\$42,446.00</b>	<b>\$35,000.00</b>	<b>(\$7,446.00)</b>	<b>-17.54%</b>	<b>6.6%</b>	
<b>Dues</b>						
SFFMA	\$450.00	\$950.00	\$500.00	111.11%	0.2%	\$200 Dept. Membership/ \$50 per Firefighter
<b>Total Dues</b>	<b>\$450.00</b>	<b>\$950.00</b>	<b>\$500.00</b>	<b>111.11%</b>	<b>0.2%</b>	
<b>Equipment</b>						
Parts, Service, Repairs & Inspections	\$5,270.00	\$5,500.00	\$230.00	4.36%	1.0%	Air Fill Maintenance, SCBA, Rescue Tools

		Final Budget 2019-2020 (Linked)	2020-2021 Proposed Budget	Difference from 2019-2020 & 2020- 2021	Percentage Difference bw 2019-2020 & 2020- 2021 ↑↓	% of Budget ↑↓	Notes
	Purchases (i.e. includes bunker gear and extraction tools)	\$9,050.00	\$20,000.00	\$10,950.00	120.99%	3.8%	
	Fire Rescue Supplies	\$995.00	\$1,000.00	\$5.00	0.50%	0.2%	Foam, Nitrile Gloves, Mask
	<b>Total Equipment</b>	<b>\$15,315.00</b>	<b>\$26,500.00</b>	<b>\$500.00</b>	<b>73.03%</b>	<b>5.0%</b>	
<b>Fleet</b>							
	<b>Fuel</b>						
	Diesel	\$2,915.00	\$4,600.00	\$1,685.00	57.80%	0.9%	Keeping same in case of increases
	Diesel Treatment	\$125.00	\$150.00	\$25.00	20.00%	0.0%	
	Gasoline	\$2,855.00	\$4,500.00	\$1,645.00	57.62%	0.8%	Keeping same in case of increases
	Environmental Compliance Fee	\$41.00	\$50.00	\$9.00	21.95%	0.0%	
	<b>Total Fuel</b>	<b>\$5,936.00</b>	<b>\$9,300.00</b>	<b>\$3,364.00</b>	<b>56.67%</b>	<b>1.8%</b>	
	<b>Parts, Service &amp; Repairs</b>						
	Admin 21	\$275.00	\$300.00	\$25.00	9.09%	0.1%	Preventative Maintenance
	Brush 21	\$2,280.00	\$1,000.00	(\$1,280.00)	-56.14%	0.2%	Preventative Maintenance
	Command 21	\$1,580.00	\$300.00	(\$1,280.00)	-81.01%	0.1%	Preventative Maintenance
	Engine 21	\$8,325.00	\$9,000.00	\$675.00	8.11%	1.7%	Preventative Maintenance, 4 Rear Tires, Misc Repairs
	Engine 22 S/P	\$3,340.00	\$3,500.00	\$160.00	4.79%	0.7%	Preventative Maintenance, Misc. Repairs
	Utility 21	\$160.00	\$500.00	\$340.00	212.50%	0.1%	Preventative Maintenance, Misc. Repairs
	Tanker 21	\$8,580.00	\$5,000.00	(\$3,580.00)	-41.72%	0.9%	Preventative Maintenance, Misc. Repairs
	Misc.	\$50.00	\$60.00	\$10.00	20.00%	0.0%	Vehicle Registrations, Inspections no charge at Lube Shop
	<b>Total Parts</b>	<b>\$24,590.00</b>	<b>\$19,660.00</b>	<b>(\$4,930.00)</b>	<b>-20.05%</b>	<b>3.7%</b>	
	<b>Total Fleet</b>	<b>\$30,526.00</b>	<b>\$28,960.00</b>	<b>(\$1,566.00)</b>	<b>-5.13%</b>	<b>5.5%</b>	
<b>Insurance</b>							
VFD	Auto Insurance	\$11,600.00	\$12,740.00	\$1,140.00	9.83%	2.4%	Higher Premiums- \$380/quarter
	Accident & Sickness	\$2,795.00	\$2,795.00	\$0.00	0.00%	0.5%	
	Commercial Package	\$5,865.00	\$6,005.00	\$140.00	2.39%	1.1%	Higher Premiums-ESD building
	Workers Compensation	\$1,189.00	\$0.00	(\$1,189.00)	-100.00%	0.0%	VFD pays with CCVFD Funding,
	<b>Total Insurance</b>	<b>\$21,449.00</b>	<b>\$21,540.00</b>	<b>\$91.00</b>	<b>0.42%</b>	<b>4.1%</b>	
<b>Firefighter/Attendant Services</b>							
	Station Attendant	\$24,205.00	\$16,310.00	(\$7,895.00)	-32.62%	3.1%	Covered for 5 months until VFD County Funding
	Payroll Taxes	\$5,168.58	\$3,425.00	(\$1,743.58)	-33.73%	0.6%	Covered for 5 months until VFD County Funding
	ESD Contracted Services	\$64,440.00	\$66,500.00	\$2,060.00	3.20%	12.5%	Based on ESD covering additional 10% of shifts
	<b>Total Station Attendant</b>	<b>\$93,813.58</b>	<b>\$86,235.00</b>	<b>(\$7,578.58)</b>	<b>-8.08%</b>	<b>16.3%</b>	
	<b>Total Operations Costs</b>	<b>\$221,140.78</b>	<b>\$215,165.00</b>	<b>(\$16,660.78)</b>	<b>-7.70%</b>	<b>40.6%</b>	
<b>Administrative Expenses</b>							
	Bank Fees	\$200.00	\$180.00	(\$20.00)	-10.00%	0.0%	
	Meeting Filing Fees	\$0.00	\$0.00	\$0.00	0.00%	0.0%	Have \$40 balance at County Clerk, now use website
	Postage	\$110.00	\$110.00	\$0.00	0.00%	0.0%	
	Public Notice	\$20.00	\$60.00	\$40.00	200.00%	0.0%	January Public Notice- THP and SB
	Utilities						
	Electric	\$4,045.00	\$4,200.00	\$155.00	3.83%	0.8%	

	Final Budget 2019-2020 (Linked)	2020-2021 Proposed Budget	Difference from 2019-2020 & 2020- 2021	Percentage Difference bw 2019-2020 & 2020- 2021 ↑↓	% of Budget ↑↓	Notes
	\$520.00	\$555.00	\$35.00	6.73%	0.1%	
	\$885.00	\$1,025.00	\$140.00	15.82%	0.2%	
	\$1,200.00	\$1,200.00	\$0.00	0.00%	0.2%	
	\$955.00	\$500.00	(\$455.00)	-47.64%	0.1%	Website \$216, IT services if needed
	\$4,160.00	\$4,590.00	\$430.00	10.34%	0.9%	TV, Internet, Phone- \$340/month FirstNet \$40/month
	<b>\$11,765.00</b>	<b>\$12,070.00</b>	<b>\$305.00</b>	<b>2.59%</b>	<b>2.3%</b>	
	<b>\$12,095.00</b>	<b>\$12,420.00</b>	<b>\$325.00</b>	<b>2.69%</b>	<b>2.3%</b>	
<b>Dues</b>	\$550.00	\$550.00	\$0.00	0.00%	0.1%	
	\$0.00	\$0.00	\$0.00	0.00%	0.0%	District can not fund these dues, AG Opinion
	<b>\$550.00</b>	<b>\$550.00</b>	<b>\$0.00</b>	<b>0.00%</b>	<b>0.1%</b>	
<b>Insurance</b>	\$400.00	\$400.00	\$0.00	0.00%	0.1%	
<b>ESD</b>	\$7,075.00	\$7,200.00	\$125.00	1.77%	1.4%	ESD building coverage added
	\$5,750.00	\$5,200.00	(\$550.00)	-9.57%	1.0%	Higher premium due to cancer coverage
	<b>\$13,225.00</b>	<b>\$12,800.00</b>	<b>(\$425.00)</b>	<b>-3.21%</b>	<b>2.4%</b>	
<b>Loans</b>	\$9,591.87	\$6,524.50	(\$3,067.37)	-31.98%	1.2%	
	\$73,367.01	\$76,434.28	\$3,067.27	4.18%	14.4%	Final Payment-10/26/2021
	\$15,476.82	\$13,761.72	(\$1,715.10)	-11.08%	2.6%	
	\$53,317.38	\$55,086.45	\$1,769.07	3.32%	10.4%	Final Payment-2/1/2027
	<b>\$151,753.08</b>	<b>\$151,806.95</b>	<b>\$53.87</b>	<b>0.04%</b>	<b>28.6%</b>	
<b>Professional Services</b>	\$1,886.95	\$2,000.00	\$113.05	5.99%	0.4%	Wilber Tax Service & SAGE Accounting Software
<b>ESD</b>	\$7,000.00	\$7,500.00	\$500.00	7.14%	1.4%	Quote from J.R. Edwards
	\$0.00	\$2,500.00	\$0.00	2500.00%	0.5%	HdL Companies- Tax Forecasting
	<b>\$8,886.95</b>	<b>\$12,000.00</b>	<b>\$613.05</b>	<b>35.03%</b>	<b>2.3%</b>	
<b>Other Professional Fees</b>	\$4,100.00	\$4,200.00	\$100.00	2.44%	0.8%	Retainer @ \$350/month
	\$4,100.00	\$4,200.00	\$100.00	2.44%	0.8%	Retainer @ \$350/month
	\$4,500.00	\$4,500.00	\$0.00	0.00%	0.8%	Additional Legal Fees when needed
	<b>\$12,700.00</b>	<b>\$12,900.00</b>	<b>\$200.00</b>	<b>1.57%</b>	<b>2.4%</b>	
	<b>\$21,586.95</b>	<b>\$24,900.00</b>	<b>\$813.05</b>	<b>15.35%</b>	<b>4.7%</b>	
<b>Employees</b>	\$40,000.00	\$40,000.00	\$0.00	0.00%	7.5%	W. Wilber
	\$31,080.25	\$31,000.00	(\$80.25)	-0.26%	5.8%	J. Cormier
	\$7,150.00	\$9,600.00	\$2,450.00	34.27%	1.8%	B. Lee
	<b>\$78,230.25</b>	<b>\$80,600.00</b>	<b>\$2,369.75</b>	<b>3.03%</b>	<b>15.2%</b>	
	\$21,862.29	\$20,575.00	(\$1,287.29)	-5.89%	3.9%	
	<b>\$100,092.54</b>	<b>\$101,175.00</b>	<b>\$1,082.46</b>	<b>1.08%</b>	<b>19.1%</b>	

		Final Budget 2019-2020 (Linked)	2020-2021 Proposed Budget	Difference from 2019-2020 & 2020- 2021	Percentage Difference bw 2019-2020 & 2020- 2021 ↑↓	% of Budget ↑↓	Notes
	<b>Sales Tax Fees</b>						
	Sales Tax Fees	\$9,575.00	\$11,250.00	\$1,675.00	17.49%	2.1%	Comptroller will start collecting repayments again in Sept
	<b>Total Sales Tax Fees</b>	<b>\$9,575.00</b>	<b>\$11,250.00</b>	<b>\$1,675.00</b>	<b>17.49%</b>	<b>2.1%</b>	
	<b>Total Administrative Costs</b>	<b>\$317,764.52</b>	<b>\$314,901.95</b>	<b>\$4,137.43</b>	<b>-0.90%</b>	<b>59.4%</b>	
	<b>Total Expenses</b>	<b>\$538,905.30</b>	<b>\$530,066.95</b>	<b>(\$8,838.35)</b>	<b>-1.64%</b>	<b>100.0%</b>	
	<b>Net Revenue</b>	<b>\$141,623.89</b>	<b>\$26,003.29</b>	<b>(\$115,620.60)</b>	<b>-81.64%</b>		